

EXHIBIT C: Management of Public Works Projects

Washington State University - Construction History (10 years, Maximum of 25 Projects)

All Projects Located at the Pullman Campus Unless Noted Otherwise

Project #	Project Name	Project Description	Total Project Cost	Contracting Method	Lead Design Firm	General Contractor or GC/CM	Planned Start	Planned Finish	Actual Start	Actual Finish	Planned Construction Budget	Actual Budget	Reason for Budget or Schedule overrun
1	Biotechnology/Life Sciences Facility (REC2)	128,000 GSF Higher Education Facility Research/Teaching Lab	\$ 72,650,000	GCCM	LMN Architects	Lydig Construction	May-06	May-09	Jul-06	N/A	\$ 45,949,820	N/A	
2	Compton Union Building Renovation	230,000 GSF Higher Education Facility Student Union	\$ 86,000,000	GCCM	Integrus Architecture	Hoffman Construction	May-06	Aug-08	May-06	N/A	\$ 51,000,000	N/A	
3	WSU Nursing Center - Spokane	85,000 GSF Higher Education Facility Research/Teaching Lab	\$ 34,600,000	GCCM	Integrus Architecture	Graham Construction	Oct-05	Oct-07	Oct-06	N/A	\$ 25,271,000	N/A	Program Revisions
4	Bioproducts Science and Engineering Lab - Tri-Cities	57,000 GSF Higher Education Facility Research/Teaching Lab	\$ 24,750,000	GCCM	SRG Partnership	Bouten Construction	Mar-06	Sep-07	Apr-06	N/A	\$ 17,776,678	N/A	Availability of Funding
5	Martin Stadium Renovation	Higher Education Facility Athletic Facility	\$ 24,000,000	GCCM	Madsen Mitchell Evenson & Conrad	Graham Construction	Dec-06	Sep-08	Dec-06	N/A	\$ 17,000,000	N/A	
6	Student Services Facility - Vancouver	18,000 GSF Higher Education Facility Student Service	\$ 14,626,000	GCCM	ZGF Architects	Hoffman Construction	Mar-06	Mar-07	Feb-04	Jul-07	\$ 8,723,539	\$ 8,723,539	
7	Rotunda Dining Hall Renovation	30,000 GSF Higher Education Facility Dining Hall Renovation	\$ 10,200,000	DBB	URS Corporation	Lydig Construction	May-06	Apr-07	Jan-07	N/A	\$ 6,985,000	N/A	
8	Golf Course Expansion	18 hole Golf Course Expansion	\$ 8,400,000	DBB	John Harbottle Design	Oliphant Golf Construction	Jun-06	May-08	Jun-06	N/A	\$ 6,500,000	N/A	
9	Regents Dining Hall Renovation	19,000 GSF Higher Education Facility Dining Hall Renovation	\$ 8,200,000	DBB	URS Corporation	Lydig Construction	Aug-04	Jul-05	Aug-04	Aug-05	\$ 5,800,000	\$ 5,650,102	
10	Multimedia Classroom Building - Vancouver	49,200 GSF Higher Education Facility Research/Teaching Lab	\$ 17,500,000	GCCM	ZGF Architects	Baugh Construction	Jun-01	Jan-03	Jun-01	Jan-03	\$ 12,265,729	\$ 12,224,155	
11	Academic Center - Spokane	106,000 GSF Higher Education Facility General University Classroom	\$ 33,900,000	GCCM	NAC Architecture	Graham Construction	Jun-04	Sep-06	Jun-04	N/A	\$ 20,251,024	N/A	
12	Education Addition	27,700 GSF Higher Education Facility General University Classroom	\$ 12,700,000	DBB	Thomas Hacker Architects	Graham Construction	May-04	Apr-05	May-04	May-05	\$ 6,528,101	\$ 7,285,202	Additional Project Scope
13	Plant Biosciences Building (REC1)	92,380 GSF Higher Education Facility Research/Teaching Lab	\$ 39,000,000	GCCM	ZGF Partnership	Skanska Construction (Baugh)	Jul-03	Apr-05	Jul-03	May-05	\$ 28,417,669	\$ 28,538,226	Final MACC Negotiation
14	Steam Plant Redevelopment Project	26,000 GSF Higher Education Facility Operational Support	\$ 41,000,000	GCCM	Harris Group / Wood-Harbinger	Hoffman Construction	Apr-03	Oct-03	Apr-03	Oct-03	\$ 33,341,000	\$ 31,981,717	
15	School of Communication Addition	26,000 GSF Higher Education Facility Research/Teaching Lab	\$ 11,713,000	GCCM	NAC Architecture	Baugh Construction	Oct-02	Nov-03	Oct-02	Nov-03	\$ 7,828,130	\$ 7,500,656	
16	Health Sciences Building - Spokane	145,000 GSF Higher Education Facility Research/Teaching Lab	\$ 39,000,000	GCCM	Integrus Architecture	Shea-Graham Construction	Sep-99	Aug-01	Sep-99	Sep-01	\$ 26,562,463	\$ 25,610,195	
17	Shock Physics Building	33,330 GSF Higher Education Facility Research/Teaching Lab	\$ 12,665,000	DBB	Miller Hull Partnership	Lydig Construction	Sep-02	Feb-03	Sep-02	Feb-03	\$ 8,920,500	\$ 9,786,459	Additional work and unforeseen conditions
18	Smith Center for Undergraduate Education (Teaching & Learning Center)	95,000 GSF Higher Education Facility Multipurpose Building	\$ 40,600,000	GCCM	YGH Architecture	Lydig Construction	Jul-99	Aug-01	Jul-99	Oct-01	\$ 24,275,224	\$ 24,275,224	Added Scope
19	Engineering Life Sciences Building - Vancouver	60,000 GSF Higher Education Facility Research/Teaching Lab	\$ 29,900,000	GCCM	ZGF Architects	Baugh Construction	Oct-99	Jul-01	Jul-97	Dec-00	\$ 19,183,789	\$ 17,670,705	

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20	Student Recreation Center	165,513 GSF Higher Education Facility Athletic Facility	\$ 39,000,000	GCCM	YGH Architecture	Gilbane Building Co.	Mar-99	Dec-00	Jul-97	Jan-01	\$ 29,930,293	\$ 30,069,170	Contractor Performance
21	Bohler Gym Addition	127,000 GSF Higher Education Facility Athletic Facility	\$ 20,663,465	DBB	Sasaki Associates	Garco Construction	Oct-98	Jul-00	Oct-98	Nov-00	\$ 16,815,920	\$ 16,801,286	Unforeseen site conditions
22	White Hall Renovation (Honors Hall)	57,700 GSF Higher Education Facility Multipurpose	\$ 15,300,000	GCCM	Kovalenko Hale	Baugh Construction	Jun-00	Jul-01	Jun-00	Jul-01	\$ 10,706,389	\$ 10,321,726	
23	McCroskey Hall Renovation	30,832 GSF Higher Education Facility Multipurpose	\$ 5,000,000	DBB	Kovalenko Hale	Garco Construction	Dec-00	Dec-00	Dec-00	Jan-01	\$ 3,838,200	\$ 3,482,538	
24	Kimbrough Hall Addition/Remodel	47,825 GSF Higher Education Facility Classroom Building	\$ 11,733,000	DBB	Thompson Vaivoda	Shea Construction	May-98	Dec-99	May-98	May-00	\$ 8,760,500	\$ 8,843,360	Contractor Performance
25	Mount Vernon Ag Research and Technology Building	19,000 GSF Higher Education Facility Research/Teaching Lab	\$ 8,000,000	DBB	ARC Architects	Impero Contracting	May-05	Sep-06	Aug-05	Feb-07	\$ 6,346,000	\$ 6,489,000	