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July 2, 2007

General Administration, Engineering & Architectural Services
Mr. Roland Orr, Contracts Manager
PO Box 41012
Olympia, WA 98504-1012

RE: Klickitat County Public Hospital District No. 2
GC/CM Application for Skyline Hospital Addition and Renovation Project

Dear Mr. Orr:

Heery-HLM Design is writing this letter to support the proposed use of the GC/CM process for the addition and expansion project for the Skyline Hospital in White Salmon, Washington.

The experiences Heery-HLM Design has had using the GC/CM approach, on many different project types including healthcare, have been very positive. We feel there are many reasons why the GC/CM process would contribute greatly to the success of this project. Two of these reasons are as follows:

- **Collaboration**
The GC/CM approach creates a design team, consisting of the GC/CM, architect, consultants and the Owner, which works together in the process from early on in the project as a team. We feel this collaboration is the best for maintaining project schedule, budget and keeping patients, staff, visitors and neighborhood residents informed.
- **Complexity**
The project not only needs to occur around and within a fully functioning hospital, it also occurs on a difficult site for expansion due to the steep terrain and neighboring residents. The GC/CM approach will allow for careful, upfront planning and phasing of the work in conjunction with the Owner and the remaining team enabling the hospital to remain fully functional for the public it serves.

We feel that these are only a couple of excellent reasons to pursue the use of the GC/CM method of construction on this project. We are excited to be included as a part of the team bringing this project to reality.

Sincerely,



Richard Lundstrom
Director, NW Area Architecture
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cc. Mr. Mike Madden, Skyline Hospital Administrator and CEO
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